

BITOU LOCAL MUNICIPALITY

6/11/2020

MULTI-YEAR OPERATING AND CAPITAL BUDGET OF THE 2020-2023



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ABBREVIATIONS AND ACRONYMS

CFO	Chief Financial Officer		Programme
MM	Municipal Manager	MIG	Municipal Infrastructure Grant
CPI	Consumer Price Index	MMC	Member of Mayoral Committee
CRRF	Capital Replacement Reserve Fund	MPRA	Municipal Properties Rates Act
DoRA	Division of Revenue Act	MSA	Municipal Systems Act
EE	Employment Equity	MTEF	Medium-term Expenditure Framework
EEDSM	Energy Efficiency Demand Side Management	MTREF	Medium-term Revenue and Expenditure Framework
EM	Executive Mayor	NDP	National Development Plan
FBS	Free basic services	NERSA	National Electricity Regulator South Africa
GDP	Gross domestic product	NGO	Non-Governmental organisations
GRAP	General Recognised Accounting Practice	NKPIs	National Key Performance Indicators
HR	Human Resources	OHS	Occupational Health and Safety
IDP	Integrated Development Strategy	PBO	Public Benefit Organisations
IT	Information Technology	PMS	Performance Management System
kℓ	kilolitre	PPE	Property Plant and Equipment
km	kilometre	SALGA	South African Local Government Association
KPA	Key Performance Area	SAPS	South African Police Service
KPI	Key Performance Indicator	SDBIP	Service Delivery Budget Implementation Plan
kWh	kilowatt	SMME	Small Micro and Medium Enterprises
ℓ	litre		
LED	Local Economic Development		
MFMA	Municipal Financial Management Act		

1.1 Report of the Executive Mayor

The National, Provincial and Local government's main priorities for the medium-term is basic services and social infrastructure development and job creation, and therefore the focus and priorities of Bitou Municipality are geared towards the achievement of these priorities in order to ensure alignment in planning.

As we were developing our integrated development plan, we took into consideration the national development plan and ensured that our master plans and Budgets are redirected towards the achievement of these priorities.

The 2020/21 MTREF Budget has considered the following:

- a) Economic Contraction
- b) Increase in unemployment
- c) Aftermath of the COVID 19 outbreak
- d) Revenue reduction and increase in cost of free basic service
- e) Affordable Cost reflective tariffs
- f) Cost containment as recommended by National Treasury
- g) Provision for asset renewal and maintenance
- h) Credibility and level of funding of the Budget and
- i) Alignment of the Budgets to municipality's plans.

In preparing the 2020/21 Budget and MTREF, we continue to explore opportunities to mainstream labour intensive approaches to the delivering of services, and more particularly to improve our participation in the Extended Public Works Program (EPWP).

The municipality is striving to and continues to play its critical role in creating an enabling environment for investment, growth and development.

FOCUS OF THE 2020/21 DRAFT BUDGET

Capital Budget

The Capital Budget flows from the IDP process and contains information obtained from the relevant stakeholders which has been subjected through extensive public participation processes during November 2019.

The capital expenditure for 20/21 have increased as compared to previous years to R102 million. The various department submitted capital projects worth more than R150 million. This clearly

shows the need from the various municipal section to procure or build new or refurbish aging municipal assets.

It is important for council to note that Bitou is reliant on own revenue to continue to invest in the Capital projects. The municipality cannot afford to disinvest in the capital programme. The council needs to ensure that infrastructure department receive sufficient funds to investment in the replacement of assets.

The municipal roads and storm water requires upgrading and the department needs at least R40 million to adequately finance the recapitalization. The electricity department also needs funds to improve the infrastructure especially in the townships. The water and waste water department needs to improve the infrastructure to unlock housing development and replace some of the aged asbestos pipes that are leaking and the reservoirs.

It is important for council to note that this budget does not do justice to the development requirements of our town.

Operating Budget

The following table is a consolidated overview of the Final 2020/21 Medium-Term Revenue and Expenditure Framework Budget:

R THOUSANDS	CURRENT YEAR 2019/20		2020/21 MTRF		
	Original Budget	Adjusted Budget	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
TOTAL REVENUE	754,363	665,327	757,655	811,845	871,396
TOTAL EXPENDITURE	716,117	664,726	755,626	762,447	803,173
SURPLUS/(DEFICIT)	38,246	1,201	2,029	49,398	68,223
TRANSFERS RECOGNISED - CAPITAL	35,601	37,201	30,352	50,910	48,709
SURPLUS/(DEFICIT) FOR THE YEAR	73,847	38,402	32,381	100,307	116,932

The operating revenue for 2020/21 have increase to R757 million from R665 million in the current financial year. The increase is mainly due to additional operating grants received from province for the top structures and the increase in the tariffs. The equitable share have increased by R9 million as per the DORA bill currently publicised.

Revenue sources remains under strain and in an attempt to balance service delivery with affordability, proposed tariff are tabled below. The National Treasury have estimated the CPI Inflation to be 4.9% for 2020/21. The current economic trends in the country and the COVID 19 pandemic the country is facing clearly shows that 2020/21 will be a difficult year for the community. Affordability of our services remains a key concern for a large portion of the community.

The final proposed tariffs are as follows:

- Electricity 6.22%
- Water 4%
- Sewerage 4%
- Property Rates 5%
- Refuse removal 5%
- Other Charges 5%

The operating expenditure have increased from R664 million to R755 million in 2020/21. The increase in the expenditure is attributed to the 6.22% increase for all staff except Senior Managers in terms of the 3 year agreement between the employer organisation and the labour union. We have also included the employee related cost for EPWPs. Management have previously accounted for EPWP under other expenditure but they should be recognised as employee cost. The salary related costs have increased by 13% with the inclusion of the EPWP.

The other cost that remains a concern is the overtime cost for 2020/21 financial year. The overtime and stand by cost for 2019/20 is expected to reach R20 million and the council only provided R8 million for the current financial year. The concern of ever increasing overtime have been raised previously but the expenditure seems to be uncontrollable. The budget for overtime was capped at R13 million for the 2020/21 financial year. Management needs to be creative in managing overtime and ensure that they comply with approved working hour policy by council.

The council should note that an increase in salary cost without actual increase in number of staff clearly reflects poor management of cost. A call is made again to management to reduce overtime and ensure that overtime hours are reduced. The municipality continue to pay some of the staff overtime above 40 hours which is contrary to the labour legislation.

The budget is based on the estimation of 80% collection on other services and 100% collection on electricity. In an effort to improve the viability and sustainability of the municipality. The effort to collect the outstanding debt needs to be implemented. The municipality is currently owed R260 million. It is important for council to note that this is cash that is urgently required to improve the infrastructure and improve the services to the community. The delay in the collection of the outstanding cash has a negative impact on the financial position of the municipality. The tabled budget currently estimate to impair debt by R103 million. This is the expenditure that does not assist the institution or the community. Its an expenditure that reflect the municipal failure to collect all monies due.

The budgeted statement of financial position reflects a surplus of R32 million including capital transfers from national and provincial government.

Budget related policies

Section 17(3)(e) of the MFMA states that when an annual budget is tabled in terms of section 16(2), it must be accompanied by the following documents- Any proposed amendments to the budget related policies of the municipality.

The following budget related policies were tabled to council on the 26 March 2020 however no further changes were made on these policies:

- (a) Borrowing Policy and guidelines
- (b) Petty Cash Policy
- (c) Credit Control & Debt Collection Policy
- (d) Tariff Policy
- (e) Liquidity, Funding and Reserves Policy
- (f) Supply Chain Management Policy for Goods & Services
- (g) Investment & Cash Management Policy
- (h) Asset Management Policy
- (i) Property Rates Policy
- (j) Indigent Support Policy
- (k) Long-Term Financial Planning Policy
- (l) Budget Implementation and Monitoring Policy
- (m) Travelling Allowance Policy
- (n) Overtime Policy
- (o) Infrastructure Procurement & Delivery Policy
- (p) Subsistence and Travel Allowance Policy

1.2 Council Resolutions

1. The Council of the Bitou Local Municipality, acting in terms of Section 24 of the Municipal Finance Management Act (Act 56 of 2003), consider to approve and adopt the annual budget as set out on Annexure B.:
 - 1.1. The Annual Budget of the municipality for the 2020/21 financial year and the multi-year and single-year capital appropriations as set out in the following tables:
 - 1.1.1. Budgeted Financial Performance (revenue and expenditure by standard classification)
 - 1.1.2. Budgeted Financial Performance (revenue and expenditure by municipal vote);
 - 1.1.3. Budgeted Financial Performance (revenue by source and expenditure by type)
 - 1.1.4. Multi-year and single-year capital appropriations by municipal vote and standard classification and associated funding by source .
 - 1.1.5. The financial position, cash flow Budget, cash-backed reserve/accumulated surplus, asset management and the Final Draft basic service delivery targets are approved as set out in the following tables:
 - 1.1.6. Budgeted Financial Position
 - 1.1.7. Budgeted Cash Flows
2. The Council of Bitou Local Municipality, acting in terms of Section 75A of the Local Government: Municipal Systems Act (Act 32 of 2000) consider to approve and adopt the tariffs for property rates, the tariffs for electricity, the tariffs for the supply of water, the tariffs for sanitation services, the tariffs for solid waste services as set out in Annexure C;
3. The Council of Bitou Local Municipality, acting in terms of Section 75A of the Local Government: Municipal Systems Act (Act 32 of 2000) consider to approve and adopt the tariffs and fees for other services, as also set out in Annexure C;
4. The Council of Bitou Local Municipality, acting in terms of Section 24 of the Municipal Finance Management Act, (Act 56 of 2003) approves and adopts Budget related policies as set out in Annexure F;

5. That cash backing be implemented through the utilisation of a portion of the realisable accumulated surplus as at the end of the financial year to ensure that all capital reserves and provisions, unspent long-term loans and unspent conditional grants are cash backed as required in terms of the municipality's funding and reserves policy as prescribed by section 8 of the Municipal Budget and Reporting Regulations

1.3 Executive Summary

Annexure A: Key Budget Schedules

WC047 Bitou - Table A1 Budget Summary

Description	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousands										
Financial Performance										
Property rates	121 810	121 810	129 858	145 672	141 720	141 720	141 720	148 975	156 432	164 269
Service charges	276 757	278 312	357 246	394 936	367 804	367 804	367 804	389 372	410 210	431 386
Investment revenue	12 016	12 304	11 592	8 089	8 842	8 842	8 842	9 667	10 119	10 584
Transfers recognised - operational	100 737	127 604	144 699	118 770	121 421	121 421	121 421	143 571	155 868	181 980
Other own revenue	38 787	80 506	70 361	86 896	26 140	26 140	26 140	66 070	79 217	83 176
Total Revenue (excluding capital transfers and contributions)	550 106	620 535	713 756	754 363	665 927	665 927	665 927	757 655	811 845	871 396
Employee costs	207 914	197 932	213 864	236 196	238 586	238 586	238 586	268 985	284 194	300 316
Remuneration of councillors	6 111	6 038	6 353	6 971	6 363	6 363	6 363	7 323	7 818	8 166
Depreciation & asset impairment	4 746	30 600	30 281	32 893	35 367	35 367	35 367	36 691	37 974	39 872
Finance charges	15 676	17 658	16 945	14 798	15 130	15 130	15 130	13 510	10 871	8 597
Materials and bulk purchases	112 705	128 585	116 439	141 457	134 401	134 401	134 401	157 816	168 988	180 851
Transfers and grants	5 819	5 776	6 543	6 750	5 515	5 515	5 515	6 700	6 700	6 700
Other expenditure	148 781	222 121	223 734	277 053	229 363	229 363	229 363	264 601	245 903	258 672
Total Expenditure	501 753	608 710	614 159	716 117	664 726	664 726	664 726	755 626	762 447	803 173
Surplus/(Deficit)	48 353	11 825	99 598	38 246	1 201	1 201	1 201	2 029	49 398	68 223
Transfers and subsidies - capital (monetary allocation)	35 158	–	86 399	35 601	37 201	37 201	37 201	30 352	50 910	48 709
Contributions recognised - capital & contributed assets	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions	83 511	11 825	185 997	73 847	38 402	38 402	38 402	32 381	100 307	116 932
Share of surplus/ (deficit) of associate	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) for the year	83 511	11 825	185 997	73 847	38 402	38 402	38 402	32 381	100 307	116 932
Capital expenditure & funds sources										
Capital expenditure	120 645	129 013	130 342	84 766	79 047	79 047	79 047	73 578	90 855	84 112
Transfers recognised - capital	72 738	53 053	82 052	32 999	32 810	32 810	32 810	28 932	46 109	38 773
Public contributions & donations	853	–	969	–	–	–	–	–	–	–
Borrowing	23 633	32 457	–	11 640	10 869	10 869	10 869	–	–	–
Internally generated funds	23 421	43 503	47 322	40 127	35 368	35 368	35 368	44 646	44 747	45 339
Total sources of capital funds	120 645	129 013	130 342	84 766	79 047	79 047	79 047	73 578	90 855	84 112
Financial position										
Total current assets	83 152	108 389	545 319	138 777	417 097	417 097	–	636 434	652 951	741 129
Total non current assets	147 201	61 918	124 474	123 503	1 225 176	1 225 176	–	1 262 858	1 329 934	1 353 699
Total current liabilities	(92 019)	(28 974)	(166 613)	(70 874)	56 177	56 177	–	(167 334)	(143 340)	(161 160)
Total non current liabilities	(12 774)	–	(121 840)	(132 123)	261 707	261 707	–	(181 198)	(132 440)	(113 921)
Community wealth/Equity	700 612	767 734	1 024 500	1 056 275	971 706	971 706	–	2 247 824	2 258 665	2 369 909
Cash flows										
Net cash from (used) operating	936 128	–	1 046 112	103 583	–	–	–	43 776	107 623	137 105
Net cash from (used) investing	(43 572)	–	(46 511)	(84 766)	(79 047)	(79 047)	–	(73 578)	(96 155)	(63 812)
Net cash from (used) financing	(16 201)	–	(19 083)	(19 441)	–	–	–	(22 621)	(22 621)	(22 621)
Cash/cash equivalents at the year end	876 354	–	980 518	89 466	281 310	281 310	–	19 727	8 574	59 247
Cash backing/surplus reconciliation										
Cash and investments available	51 685	79 148	48 345	80 240	(303 785)	(303 785)	–	86 507	60 036	106 980
Application of cash and investments	20 796	179 982	(198 120)	66 402	(612 216)	(612 216)	–	(408 075)	(482 163)	(498 304)
Balance - surplus (shortfall)	30 889	(100 834)	246 465	13 838	308 431	308 431	–	494 582	542 198	605 284
Asset management										
Asset register summary (WDV)	86 792	–	90 688	51 811	1 214 735	1 214 735	–	32 987	59 328	39 883
Depreciation	24 949	27 175	31 914	32 893	35 367	35 367	–	36 691	37 974	39 872
Renewal of Existing Assets	14 992	40 081	(200)	862	142	142	–	1 220	2 030	3 200
Repairs and Maintenance	21 883	27 431	43 089	60 406	50 373	50 373	–	49 887	68 500	70 707
Free services										
Cost of Free Basic Services provided	50 920	–	–	–	–	–	19 192	19 192	20 114	21 046
Revenue cost of free services provided	(71 182)	–	–	–	–	–	3 887	3 887	4 074	4 261
Households below minimum service level										
Water:	–	–	–	–	–	–	–	–	–	–
Sanitation/sewerage:	–	–	0	0	0	0	0	0	0	0
Energy:	–	–	–	–	–	–	–	–	–	–
Refuse:	–	–	–	–	–	–	–	–	–	–

WC047 Bitou - Table A2 Budgeted Financial Performance (revenue and expenditure by functional classification)

Functional Classification Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand	1									
Revenue - Functional										
Governance and administration		181 100	-	209 820	253 581	252 236	252 236	222 250	237 028	251 951
Executive and council		34 884	-	58 205	43 970	43 437	43 437	47 693	53 062	58 546
Finance and administration		146 215	-	151 614	209 611	208 799	208 799	174 557	183 966	193 404
Internal audit		-	-	-	-	-	-	-	-	-
Community and public safety		43 636	-	151 403	85 051	25 644	25 644	75 027	111 592	120 335
Community and social services		8 739	-	11 407	11 506	12 474	12 474	11 494	12 445	13 657
Sport and recreation		17	-	364	599	386	386	137	143	150
Public safety		22 467	-	46 363	63 912	3 740	3 740	40 959	51 905	54 488
Housing		12 414	-	93 270	9 035	9 044	9 044	22 437	47 098	52 040
Health		-	-	-	-	-	-	-	-	-
Economic and environmental services		8 002	-	13 443	9 107	10 118	10 118	11 746	5 243	5 132
Planning and development		7 804	-	13 429	8 978	7 629	7 629	10 854	5 070	4 958
Road transport		198	-	14	129	2 489	2 489	892	173	174
Environmental protection		-	-	-	-	-	-	-	-	-
Trading services		349 748	-	425 078	439 091	414 404	414 404	477 561	507 385	541 101
Energy sources		148 700	-	171 409	186 723	179 765	179 765	202 222	216 711	235 748
Water management		104 029	-	117 202	110 584	107 446	107 446	122 236	128 577	134 706
Waste water management		57 368	-	84 120	89 621	79 618	79 618	91 210	95 827	100 256
Waste management		39 651	-	52 347	52 164	47 575	47 575	61 893	66 270	70 391
Other	4	2 779	-	412	3 133	726	726	1 424	1 506	1 586
Total Revenue - Functional	2	585 264	-	800 156	789 964	703 128	703 128	788 007	862 754	920 105
Expenditure - Functional										
Governance and administration		113 890	-	146 627	171 663	180 322	180 322	177 841	180 101	191 628
Executive and council		34 954	-	32 907	40 810	44 891	44 891	34 069	38 028	40 829
Finance and administration		74 989	-	109 282	125 999	130 957	130 957	138 903	136 883	146 493
Internal audit		3 947	-	4 438	4 854	4 474	4 474	4 868	5 190	4 306
Community and public safety		117 838	-	153 298	109 598	104 147	104 147	129 909	108 658	116 178
Community and social services		18 653	-	19 627	28 990	31 172	31 172	26 665	23 705	25 516
Sport and recreation		22 121	-	20 347	25 568	24 039	24 039	29 644	29 592	30 689
Public safety		47 930	-	68 817	43 955	40 190	40 190	45 697	47 148	49 236
Housing		29 134	-	44 507	11 085	8 746	8 746	27 903	8 213	10 736
Health		-	-	-	-	-	-	-	-	-
Economic and environmental services		66 473	-	70 182	82 614	73 188	73 188	80 726	97 306	97 092
Planning and development		34 101	-	37 234	36 253	33 063	33 063	39 458	41 981	41 662
Road transport		32 372	-	32 948	46 361	40 125	40 125	41 267	55 325	55 430
Environmental protection		-	-	-	-	-	-	-	-	-
Trading services		203 526	-	240 501	313 788	301 959	301 959	328 020	330 701	350 770
Energy sources		124 691	-	140 336	176 995	164 132	164 132	187 967	193 524	204 845
Water management		37 787	-	42 558	49 367	45 386	45 386	58 666	53 747	51 757
Waste water management		13 679	-	24 554	41 285	48 824	48 824	37 440	38 034	41 554
Waste management		27 369	-	33 052	46 141	43 617	43 617	43 947	45 396	52 614
Other	4	27	-	3 551	38 455	5 110	5 110	39 131	45 682	47 506
Total Expenditure - Functional	3	501 753	-	614 159	716 117	664 726	664 726	755 626	762 447	803 173
Surplus/(Deficit) for the year		83 511	-	185 997	73 847	38 402	38 402	32 381	100 307	116 932

WC047 Bitou - Table A4 Budgeted Financial Performance (revenue and expenditure)										
Description	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Revenue By Source										
Property rates	121 810	121 810	129 858	145 672	141 720	141 720	141 720	148 975	156 432	164 269
Service charges - electricity revenue	131 727	134 570	154 795	172 591	165 758	165 758	165 758	178 111	189 296	201 182
Service charges - water revenue	65 716	67 107	81 774	87 057	83 919	83 919	83 919	87 044	90 526	94 147
Service charges - sanitation revenue	49 436	47 743	76 335	85 498	74 378	74 378	74 378	77 658	81 048	84 229
Service charges - refuse revenue	29 877	28 891	44 342	49 790	43 748	43 748	43 748	46 558	49 340	51 830
Service charges - other	-	-	-	-	-	-	-	-	-	-
Rental of facilities and equipment	1 102	1 102	828	1 654	1 256	1 256	1 256	1 253	1 314	1 369
Interest earned - external investments	12 016	12 304	11 592	8 089	8 842	8 842	8 842	9 667	10 119	10 584
Interest earned - outstanding debtors	7 988	7 988	13 525	11 159	15 256	15 256	15 256	16 627	17 419	18 223
Dividends received	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	19 187	59 738	44 374	61 513	1 628	1 628	1 628	37 274	48 922	51 368
Licences and permits	575	572	729	683	887	887	887	967	1 013	1 057
Agency services	1 357	1 665	1 780	1 995	1 495	1 495	1 495	2 184	2 288	2 394
Transfers and subsidies	100 737	127 604	144 699	118 770	121 421	121 421	121 421	143 571	155 868	181 980
Other revenue	8 577	9 440	9 118	9 067	4 794	4 794	4 794	6 897	7 351	7 814
Gains on disposal of PPE	-	-	9	826	826	826	826	867	909	951
Total Revenue (excluding capital transfers and contributions)	550 106	620 535	713 756	754 363	665 927	665 927	665 927	757 655	811 845	871 396
Expenditure By Type										
Employee related costs										
Remuneration of councillors	207 914	197 932	213 864	236 196	238 586	238 586	238 586	268 985	284 194	300 316
Debt impairment	6 111	6 038	6 353	6 971	6 363	6 363	6 363	7 323	7 818	8 166
Depreciation & asset impairment	29 602	94 720	60 725	107 439	79 696	79 696	79 696	103 350	87 673	92 223
Finance charges	4 746	30 600	30 281	32 893	35 367	35 367	35 367	36 691	37 974	39 872
Bulk purchases	15 676	17 658	16 945	14 798	15 130	15 130	15 130	13 510	10 871	8 597
Other materials	94 860	107 092	106 591	134 086	123 376	123 376	123 376	144 251	154 337	165 129
Contracted services	17 846	21 493	9 847	7 372	11 026	11 026	11 026	13 565	14 650	15 722
Transfers and subsidies	67 076	68 262	103 767	112 595	96 744	96 744	96 744	105 160	101 531	105 592
Other expenditure	5 819	5 776	6 543	6 750	5 515	5 515	5 515	6 700	6 700	6 700
Loss on disposal of PPE	52 103	55 348	58 811	57 019	52 923	52 923	52 923	56 092	56 699	60 857
Total Expenditure	-	3 791	432	-	-	-	-	-	-	-
Surplus/(Deficit)	501 753	608 710	614 159	716 117	664 726	664 726	664 726	755 626	762 447	803 173
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)										
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	48 353	11 825	99 598	38 246	1 201	1 201	1 201	2 029	49 398	68 223
Transfers and subsidies - capital (in-kind - all)	35 158	-	86 399	35 601	37 201	37 201	37 201	30 352	50 910	48 709
Surplus/(Deficit) after capital transfers & contributions	-	-	-	-	-	-	-	-	-	-
Taxation	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after taxation	83 511	11 825	185 997	73 847	38 402	38 402	38 402	32 381	100 307	116 932
Attributable to minorities	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality	83 511	11 825	185 997	73 847	38 402	38 402	38 402	32 381	100 307	116 932
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	83 511	11 825	185 997	73 847	38 402	38 402	38 402	32 381	100 307	116 932

WC047 Bitou - Table A5 Budgeted Capital Expenditure by vote, functional classification and funding

Vote Description	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Capital expenditure - Vote										
Multi-year expenditure to be appropriated										
Vote 1 - Council	-	-	-	-	-	-	-	-	-	-
Vote 2 - Office of the Municipal Manager	-	-	-	-	-	-	-	-	-	-
Vote 3 - Community Services	9 787	-	6 636	10 181	6 465	6 465	6 465	8 980	2 435	4 039
Vote 4 - Corporate Services	-	-	566	772	263	263	263	-	-	-
Vote 5 - Financial Services	-	-	-	-	-	-	-	-	-	-
Vote 6 - Economic Development & Planning	-	-	-	-	-	-	-	-	-	-
Vote 7 - Engineering Services	11 171	-	39 058	26 743	23 673	23 673	23 673	42 965	79 511	64 334
Capital multi-year expenditure sub-total	20 959	-	46 260	37 696	30 400	30 400	30 400	51 945	81 945	68 373
Single-year expenditure to be appropriated										
Vote 1 - Council	1 059	-	-	-	-	-	-	130	-	-
Vote 2 - Office of the Municipal Manager	149	-	-	-	-	-	-	-	-	-
Vote 3 - Community Services	22 682	21 367	52 080	9 020	10 402	10 402	10 402	2 202	3 935	11 863
Vote 4 - Corporate Services	1 144	3 270	643	2 183	2 361	2 361	2 361	2 974	2 326	2 226
Vote 5 - Financial Services	86	-	300	629	429	429	429	-	-	-
Vote 6 - Economic Development & Planning	-	1 924	-	-	-	-	-	245	-	-
Vote 7 - Engineering Services	75 315	102 452	31 059	35 238	35 454	35 454	35 454	16 082	2 650	1 650
Capital single-year expenditure sub-total	100 433	129 013	84 082	47 070	48 647	48 647	48 647	21 633	8 910	15 739
Total Capital Expenditure - Vote	121 392	129 013	130 342	84 766	79 047	79 047	79 047	73 578	90 855	84 112
Capital Expenditure - Functional										
Governance and administration	1 207	3 270	1 510	6 765	4 945	4 945	4 945	3 104	2 326	2 226
Executive and council	149	-	-	-	-	-	-	130	-	-
Finance and administration	1 059	3 270	1 510	6 765	4 945	4 945	4 945	2 974	2 326	2 226
Internal audit	-	-	-	-	-	-	-	-	-	-
Community and public safety	28 290	17 349	55 621	5 941	4 911	4 911	4 911	11 162	5 069	15 902
Community and social services	2 495	14 176	307	1 470	1 600	1 600	1 600	1 126	1 700	5 388
Sport and recreation	3 176	-	4 848	4 471	3 311	3 311	3 311	8 595	689	2 404
Public safety	4 417	3 174	350	-	-	-	-	1 441	2 525	7 950
Housing	18 203	-	50 117	-	-	-	-	-	155	160
Health	-	-	-	-	-	-	-	-	-	-
Economic and environmental services	49 438	33 425	24 680	5 300	3 956	3 956	3 956	13 860	27 100	12 848
Planning and development	858	4 942	2 094	-	-	-	-	245	-	-
Road transport	48 580	28 484	22 586	5 300	3 956	3 956	3 956	13 615	27 100	12 848
Environmental protection	-	-	-	-	-	-	-	-	-	-
Trading services	40 179	74 968	48 531	66 760	65 235	65 235	65 235	45 452	56 361	53 136
Energy sources	12 482	27 513	13 198	21 088	18 174	18 174	18 174	13 557	20 532	21 950
Water management	12 117	27 939	16 931	21 017	25 593	25 593	25 593	13 241	20 173	13 138
Waste water management	13 307	18 517	17 402	14 525	11 354	11 354	11 354	18 633	14 355	18 048
Waste management	2 273	1 000	1 000	10 130	10 114	10 114	10 114	20	1 300	-
Other	1 530	-	-	-	-	-	-	-	-	-
Total Capital Expenditure - Functional	120 645	129 013	130 342	84 766	79 047	79 047	79 047	73 578	90 855	84 112
Funded by:										
National Government	27 547	49 630	30 123	23 479	23 479	23 479	23 479	21 794	23 674	24 573
Provincial Government	45 171	3 423	51 928	9 520	9 331	9 331	9 331	7 138	22 435	14 200
District Municipality	20	-	-	-	-	-	-	-	-	-
Other transfers and grants	-	-	-	-	-	-	-	-	-	-
Transfers recognised - capital	72 738	53 053	82 052	32 999	32 810	32 810	32 810	28 932	46 109	38 773
Public contributions & donations	853	-	969	-	-	-	-	-	-	-
Borrowing	23 633	32 457	-	11 640	10 869	10 869	10 869	-	-	-
Internally generated funds	23 421	43 503	47 322	40 127	35 368	35 368	35 368	44 646	44 747	45 339
Total Capital Funding	120 645	129 013	130 342	84 766	79 047	79 047	79 047	73 578	90 855	84 112

WC047 Bitou - Table A6 Budgeted Financial Position										
Description	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
ASSETS										
Current assets										
Cash	17 279	73 045	59 499	(12 370)	(451 037)	(451 037)	–	14 260	8 966	18 355
Call investment deposits	29 054	–	(18 007)	84 520	132 047	132 047	–	57 041	35 864	73 419
Consumer debtors	18 158	–	457 779	62 423	521 189	521 189	–	79 073	121 520	116 897
Other debtors	13 437	27 521	35 962	4 202	183 493	183 493		24 733	24 984	70 680
Current portion of long-term receivables	3	4	3	2	–	–		–	–	–
Inventory	5 221	7 819	10 083	–	31 405	31 405		2 560	2 850	3 012
Total current assets	83 152	108 389	545 319	138 777	417 097	417 097	–	177 668	194 185	282 363
Non current assets										
Long-term receivables	15	11	9	–	(31)	(31)		–	–	–
Investments	5 352	6 102	6 853	8 090	15 206	15 206		8 090	8 090	8 090
Investment property	55 453	55 453	26 620	55 425	45 279	45 279		55 425	55 425	55 425
Investment in Associate	–	–	–	–	–	–		–	–	–
Property, plant and equipment	85 975	–	90 771	59 360	1 171 605	1 171 605	–	1 209 327	1 268 857	1 292 622
Agricultural	–	–	–	–	–	–		–	–	–
Biological	–	–	–	–	–	–		–	–	–
Intangible	370	316	187	592	(6 953)	(6 953)		592	592	592
Other non-current assets	35	35	35	35	70	70		–	–	–
Total non current assets	147 201	61 918	124 474	123 503	1 225 176	1 225 176	–	1 273 434	1 332 965	1 356 729
TOTAL ASSETS	230 353	170 307	669 792	262 280	1 642 273	1 642 273	–	1 451 103	1 527 149	1 639 092
LIABILITIES										
Current liabilities										
Bank overdraft	–	–	–	–	–	–	–	–	–	–
Borrowing	–	–	(19 970)	(18 150)	–	–	–	(21 249)	(16 810)	(15 120)
Consumer deposits	(5 914)	(6 292)	(7 996)	(8 354)	8 354	8 354	–	(8 354)	(8 354)	(8 354)
Trade and other payables	(51 995)	–	(112 482)	–	13 679	13 679	–	(127 712)	(106 830)	(125 631)
Provisions	(34 110)	(22 682)	(26 164)	(44 370)	34 145	34 145	–	(10 018)	(11 346)	(12 055)
Total current liabilities	(92 019)	(28 974)	(166 613)	(70 874)	56 177	56 177	–	(167 334)	(143 340)	(161 160)
Non current liabilities										
Borrowing	(12 774)	–	(121 840)	(132 123)	153 655	153 655	–	(107 372)	(90 562)	(72 042)
Provisions	–	–	–	–	108 052	108 052	–	(45 999)	(10 952)	(10 952)
Total non current liabilities	(12 774)	–	(121 840)	(132 123)	261 707	261 707	–	(153 371)	(101 514)	(82 994)
TOTAL LIABILITIES	(104 793)	(28 974)	(288 453)	(202 997)	317 885	317 885	–	(320 705)	(244 854)	(244 154)
NET ASSETS	335 146	199 280	958 245	465 277	1 324 389	1 324 389	–	1 771 807	1 772 003	1 883 246
COMMUNITY WEALTH/EQUITY										
Accumulated Surplus/(Deficit)	700 612	767 734	943 500	973 535	890 706	890 706	–	1 649 994	1 695 844	1 703 932
Reserves	–	–	81 000	82 740	81 000	81 000	–	121 814	76 159	179 314
TOTAL COMMUNITY WEALTH/EQUITY	700 612	767 734	1 024 500	1 056 275	971 706	971 706	–	1 771 807	1 772 003	1 883 246